Disclaimer

- **The following slides are the result of the OAG sponsored by PS conducted 17-18 November 2003. The Courses of Action represent the opinion of the attendees ONLY and should not be considered the final solution.**

Operating Forces Military Police Organizational Validation

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Agenda

- **Operating Force MP (Background)**
- **MP Support to the MLC During OIF**
- **MP Support to I MEF During OIF**
- **MSC/MARFOR View Points**
- **COA Proposal Development**

Charter

- **EOS Oct 2003 Tasker #16:**
  - **CMC directed PP&O (PS supported by MarFor Commanders) to "complete Military Police operating force requirements study to include recommendations on size to support MEF, organizational construct, correct location, and incorporation of reserve assets".**

OAG Objectives

- **Review individual commands position and rationale for employment of MP in combat, combat support and combat service support missions.**
- **Determine the correct size, construct and location of MP assets to best support the MEF commander.**
- **Gain consensus on COAs to be briefed at the Jan 04 GOS.**

Operating Force MP (Background)

- **Since 1985 Numerous Studies Have Recommended Consolidation of MP Assets**
  - **Advanced Amphibious Study Group**
  - **Mission Area Analysis For Security**
  - **Organizational and Capabilities Issues Resolution Group**
  - **OMFTS Report**
  - **FSPG-99**
- **Feb 01: ACMC Approves Establishment of "Functional Battalion" within 2d FSSG**
- **Oct 01: 2d MPBn Activated**
  - **Proof of Concept (POC) Test commenced on 1 Apr 02**
  - **Consolidated All Operating Force MPs assigned to II MEF**

Doctrinal Battlefield Functions

- **MCWP 3-34.1 - MPs in Support of the MAGTF (Oct 2000)**
- **Military Police role in:**
  - **<u>Combat</u>: Military police combat operations help the MAGTF commander to retain combat forces in the main battle area**
  - **<u>Combat Support</u>: Military Police support the combat operations of tactical forces by conducting maneuver, mobility and support and area security operations**
  - **<u>Combat Service Support</u>: In peacetime, and to a lesser extent during wartime, Military Police support the commanders' responsibility for law and order within the command**

Doctrinal MP Missions

- **MCWP 3-34.1 - MPs in Support of the MAGTF (Oct 2000)**
- **Maneuver and Mobility Support Operations**
  - **Route Reconnaissance and Surveillance**
  - **MSR Regulation and Enforcement**
- **Area Security**
  - **Airfield, FARP, Port, Convoy**
- **Law and Order Operations**
  - **Law Enforcement, Accident and Criminal Investigations**
  - **Customs Ops**
  - **Host Nation Police Operations**
- **Internment Operations**
  - **Enemy & U.S. Military Prisoners**
  - **Civilian Internees**

2nd MPBn Issues Operation Iraqi Freedom

LtCol Chris Martin
Battalion Commander

Agenda

- Tasks
- Mission
- Manpower
- FAPs
- Sourcing of T/O
- T/E
- CID/NCIS
- Good
- Bad
- Takeaways
- POC/Implementation of Concept

Tasks

- **AA XXX**
  - **Provide area security with QRF to mitigate Level I/II threats persistent within the AOR.**
  - **Conduct law and order operations**
  - **1 company w/ 4 plts**
  - **Guard force company**
    - **Augments**
    - **RFF resulted in B Co 1/24**

Tasks

- **External to AA XXX**
  - **Coordinate with JRAC, TSC, HN, CMOC, others as required**
  - **Conduct maneuver mobility support operations**
    - **Manner conducted would likely change through sequence**
  - **BPT conduct internment operations as required, to include security during transportation of EPWs and movement control for dislocated civilians**
  - **1 company with 4 platoons**

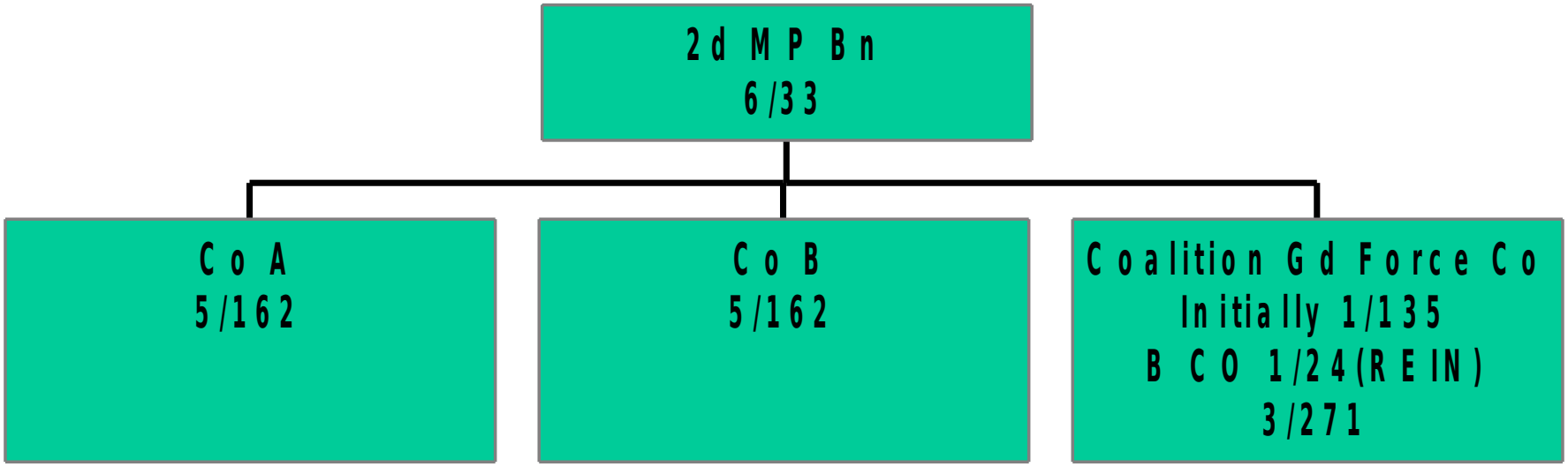
Tasks

- **Deploy advance MP Det with KNB**
- **Deploy advance MP Det with LFSP**
- **Conduct customs operations for retrograde**

Mission

- **On order 2d MP Bn (-) will deploy to conduct maneuver and mobility support, area security, law and order, and customs operations**

Manpower



STRENGTH: 19/628 in Kuwait/Iraq, 24/729 total, as of 21 May 03

- **Augmentation requirement: 1/123**
  - **De-FAP MPs and use augmentation within 2d FSSG (“50/50”)**

MP FAPs

- Camp Lejeune
  - 1/27
- New River
  - 1/30
- Cherry Point
  - 2/71
- Beaufort
  - 1/41
- Total: 5/173
- Camp Lejeune Brig has additional 9 FAP corrections specialists

Sourcing of T/O

- **De-FAP MPs and use augments within 2d FSSG ("50/50")**
  - **1 Officer, 56 MP De-FAP, 6 Corrections Specialists De-FAP, and 61 Augments)**
  - **Pros**
    - **Reduces impact on bases/stations**
    - **Support available for II MEF**
    - **Some Flexibility**
    - **Reduces II MEF MSC perception of non-support**
  - **Cons**
    - **Still some impact on base/stations**
    - **Training required for augments**
    - **Reduced flexibility**
    - **Some impact on 2d FSSG battalions**

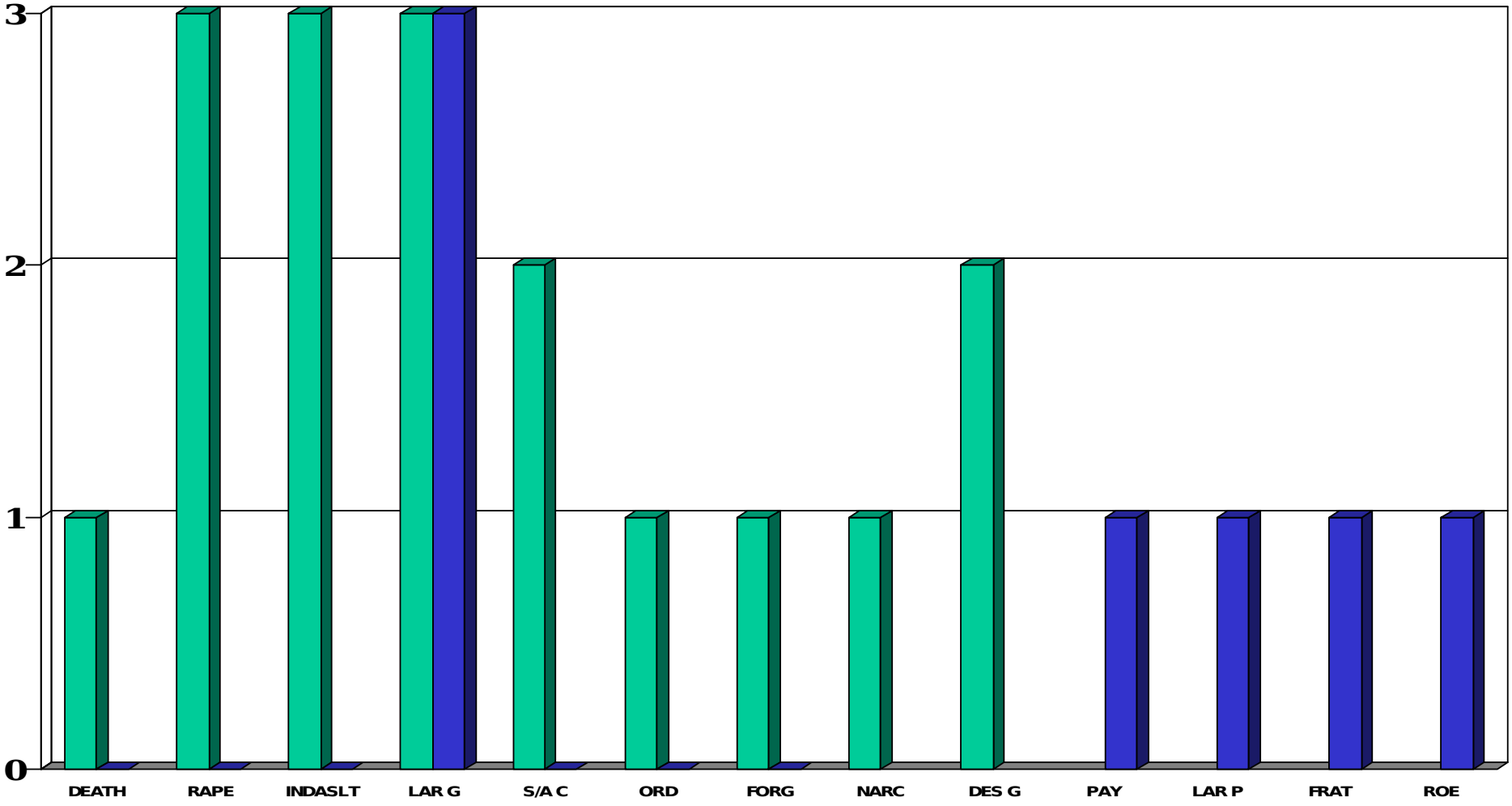
T/E

- **Current T/E insufficient (7 plt) – 66 hardbacks**
- **Submission “made” for 9 plt T/E – 72 hardbacks**
- **Obtained 10 hardbacks from BIC**
- **Deployed 51 hardbacks, 58 O/H**
- **Crew served weapons**
- **Radios**

NCIS/CID

- Deployed 1 5805, 4 5821s and 1 5819 in CID
- Worked through Bahrain Field Office
- 59 incident responses – shots fired to rape (as of 5 May)
- Fingerprinting
  - 210 TCNs
  - 41 security investigations
- Very close working relationship with G2/CI/HET
- Assistance to I MEF

NCIS/CID


3
2
1
0
DEATH
RAPE
INDASLT
LAR G
S/A C
ORD
FORG
NARC
DES G
PAY
LAR P
FRAT
ROE
NCIS
MPI

Good

- **Detainee operations in GTMO.**
- **First operational deployment and employment of MP Bn since Vietnam.**
- **Performed maneuver mobility support operations (MMSO) in the way of convoy security, area security (AS), and law and order (LO) in both Kuwait and Iraq ISO MARCENT forces.**
- **Security operations for largest Class V offload in last decade.**

Good

- **MMSO for largest MPF offload in last decade.**
- **AT/FP, AS, LO, and base defense for KNB (Dec 02-Feb 03) and Camp Fox (Jan 03-present), Kuwait with Marine Rifle Company attached, while simultaneously planning/executing MMSO across the battle space, distances up to 430 miles.**
- **MP C2 for MLC and support for MARCENT forces**
- **Flexible MP support for MARCENT**

Good

- **2d MP Bn Marines operated out of Kuwait Naval Base (KNB), SPOD, APOD, Camp Coyote, Camp Fox, Viper while supporting MARCENT forces.**
- **First operational deployment of NCIS Marine Special Agents under senior MP officer per new MOU (I MEF also)**
- **First and largest operational deployment and employment of Operating Force MWDs (EDDs) since Vietnam.**

Good

- As of 4 May, MMSO for 1,233 convoys, 385,965 miles, and 12,894 hours of operation
  - One vehicle accident after about 300 convoys and none since
- Coordinated customs training/support for all MARCENT forces
  - Customs ops in 4 locations

Bad

- **Wing MP support**
  - **2d MAWs request for MPs not sourced prior to deployment**
  - **Sourcing of AT/FP requirements at bases and stations viewed as priority**
  - **3d MAWs MP requirement not understood prior to deployment**
  - **Global sourcing of MPs ISO MAWs failed**
  - **3d MAW requirement satisfied through 2d FSSG/MLC RFF with Reserve Rifle Co**

Takeaways

- 911 fundamentally changed AT/FP landscape
- Total requirement for security forces increased
- Present structure inadequate and much friction due to competition for available resources
- Bn concept provided excellent training and C2 base for additional security augments
- Bn concept allowed for effective allocation of scarce assets
- Requirement determination critical for most effective utilization of scarce MP assets

POC/Implementation of Concept

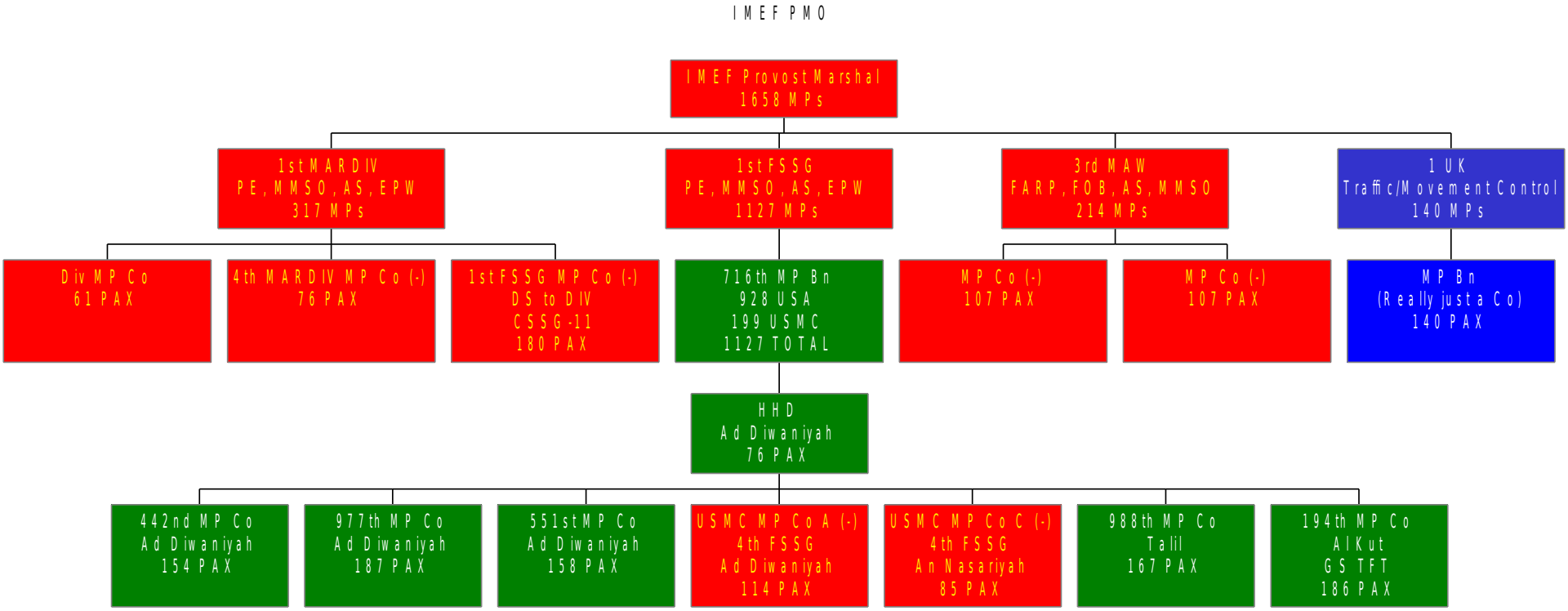
- **Discussion item in Jun 03 EOS**
  - **Brief and paper prepared**
- **POC end Apr 04**
  - **Final evaluation**
  - **MOE internal to II MEF**
  - **DOTES Analysis MCCDC/CMC**

POC/Implementation of Concept

- Continue MP Bn concept, work T/O and T/E
- Increase MP structure
  - Operating Forces
    - Active and Reserve (revalidate requirement based on OIF experience)
  - Supporting Establishment
    - Continue Sep 02 EOS decision to increase MP structure/staffing
    - Reduce MP FAP

I MEF Military Police Issues Operation Iraqi Freedom

LtCol Rich Anderson
Provost Marshal


I M E F P M O
I M E F Provost Marshal
1658 MPs
1st MAR DIV
PE, MMSO, AS, EPW
317 MPs
1st FSSG
PE, MMSO, AS, EPW
1127 MPs
3rd MAW
FARP, FOB, AS, MMSO
214 MPs
1 UK
Traffic/Movement Control
140 MPs
Div MP Co
61 PAX
4th MAR DIV MP Co (-)
76 PAX
1st FSSG MP Co (-)
DS to DIV
CSSG-11
180 PAX
716th MP Bn
928 USA
199 USMC
1127 TOTAL
MP Co (-)
107 PAX
MP Co (-)
107 PAX
MP Bn
(Really just a Co)
140 PAX
HHD
Ad Diwaniyah
76 PAX
442nd MP Co
Ad Diwaniyah
154 PAX
977th MP Co
Ad Diwaniyah
187 PAX
551st MP Co
Ad Diwaniyah
158 PAX
USMC MP Co A (-)
4th FSSG
Ad Diwaniyah
114 PAX
USMC MP Co C (-)
4th FSSG
An Nasariyah
85 PAX
988th MP Co
Talil
167 PAX
194th MP Co
Al Kut
GS TFT
186 PAX

I MEF MP Issues

- **At the peak, I MEF had over 86,000 PAX**
  - **1700 MPs**
  - **Definitely requires LtCol (counterparts full Colonels)**
- **FSSG used MPs very well.**
  - **716th MP Bn in GS I MEF**
- **Div can do much better.**
  - **DS companies to Bns in governates (Phase IV)-bad.**
  - **Palace Guard/Interior Guard.**
- **3d MAW did OK, could do better.**
  - **FARPs/FOBs.**
  - **Some interior guard.**

I MEF MP Issues

- **Great support from 2nd MP Bn.**
  - **Tried to get for I MEF, no joy.**
  - **Investigative support.**
  - **RSO&I Convoy support.**
  - **MWD support was made available.**
- **EPW effort went well (6200).**
  - **1UK HA – outstanding!**
  - **“Team EPW” for transpo (30 buses-FSSG).**

I MEF MP Issues

- **716th MP Bn (USA)**
  - **OPCON to I MEF/FSSG, then Div.**
  - **O/S job!**
  - **Emphasized how much we need MP Bns in Corps.**
- **MPs great in Peace Enforcement, MMSO.**
- **I MEF G3 wants more MPs, to include reserve MP Bn.**

I MEF MP Issues

- **Mass Graves**
  - **Put together an Initial Site Assessment Team**
  - **Included 2 NCIS Forensics Experts (Bahrain Field Office)**
- **NCIS**
  - **Good support from Bahrain, Camp P Offices**
  - **MSAs did excellent job**
  - **Current MOU generally OK, in regards to spt to MEF**

The Way Ahead…

- **What's the Right Size to Support a MEF?**
- **Which Organizational Construct?**
  - **Functional Battalion or Company within each MSC**
- **What's the Right Location?**
  - **MEF or MSC**
- **How Do We Capitalize on Reserve Assets?**

The Way Ahead…

- **23 Sep 03: OIF Lessons Learned Conference**
  - **Assess and provide recommendations regarding size, organizational construct, and location of operating force MP assets including Reserve Assets**
  - **Collect and Document Lessons Learned from OIF**

The Way Ahead…

- **What's the Right Size to Support a MEF?**
  - **Existing Operating Force Structure is sufficient once Installations become "FAP Free"**
  - **Requires Reorganizing USMCR Assets**
- **Which Organizational Construct?**
  - **Limited Assets – High Demand**
  - **Centralized Command and Control – Decentralized Execution**
  - **Organizational Construct Must Maximize Flexibility, Utility, and Economy of Force**
  - **MPBn Fulfills the Requirement**

The Way Ahead…

- **What's the Right Location?**
  - **2d MPBn Located within 2d FSSG for POC Test**
  - **When FSSG Becomes the MLC…**
    - **MPBn supported the MLC Exclusively**
    - **TF Tarawa's (2d MEB) Request for MPs – Denied**
    - **I MEF's Request for MPs – Denied**
  - **Relocate MPBn to the MHG**
    - **Ensures Limited MP Assets are Applied Toward MEF Priorities/Main Effort**

The Way Ahead…

- How do we Capitalize on Reserve Assets?
  - Designate Existing MP Reserve Companies to Augment Active Duty MPBn's upon Activation
    - Creates a Habitual Relationship with Active Duty Counterpart and Enables Combined Training During Summer ATD
    - Enhances MPBn Capabilities during time of Conflict
    - Facilitates a smooth transition to Active Duty
  - Establish a MPBn(s) within MFR?
    - Reduces Reliance on Army MPs
    - HLD Contribution

SUMMARY

- **The MP Bn Worked…**
- **Where Should it be Located?**
- **Would the MP Bn be More Responsive if located in the MHG?**
- **What should the contribution of the reserve component be?**
  - **Align Companies to Active Duty Component**
  - **Create an MP Bn/Bn Hqts Element in the Reserves**
- **Manning does not equal Doctrine**

MARFOR Input

- MARFORPAC
  - I MEF
    - MSCs
  - III MEF
    - MSCs
- MARFORLANT
  - II MEF
    - MSCs
- MARFORES

Operating Forces Military Police Organizational Validation

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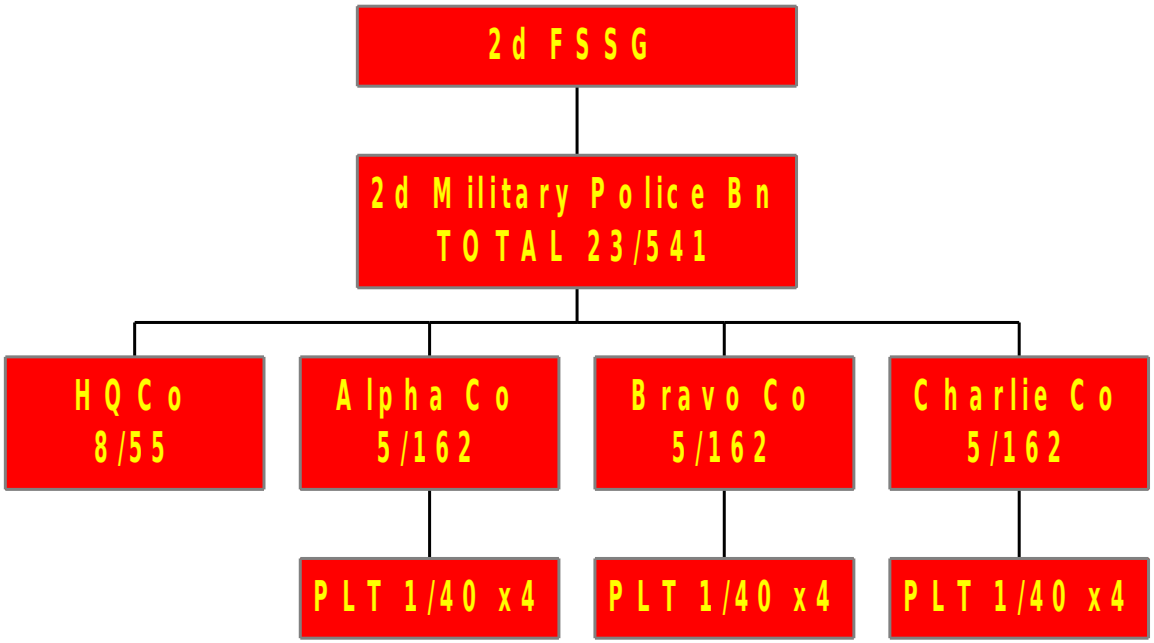
BACK-UP

SLIDES

2d MPBn Organization



MP Support to MLC During OIF

2d MP Battalion During OIF

- **2d MPBn Missions in Theater**
  - **Performed all Doctrinal MP Functions in both Kuwait & Iraq**
  - **Planned, Coordinated and Executed AT/FP, Area Security, and Base Defense for Kuwait Naval Base and LSA Fox**
  - **Conducted 1,400 Convoy Security Missions; 420,150 Miles**
  - **Customs Inspections**

MarCent (LtGen Hailston) Assessment of 2d MPBn during OIF

- **Successes**
  - **Command & Control centralized in one HQ of MP's supporting MARFOR Commander**
  - **MARFOR component in theater able to prioritize MP effort based on the commander's assessment of critical vulnerabilities**
  - **Deployment and Employment of Military Working Dogs**
  - **Provided AT/FP for CONUS Bases and Stations:**
    - **MARFOR COMDR determined requirements for Base and Station Support**
    - **Charlie Co (4/117) Augmented CLNC, CP, NR, BEAU**

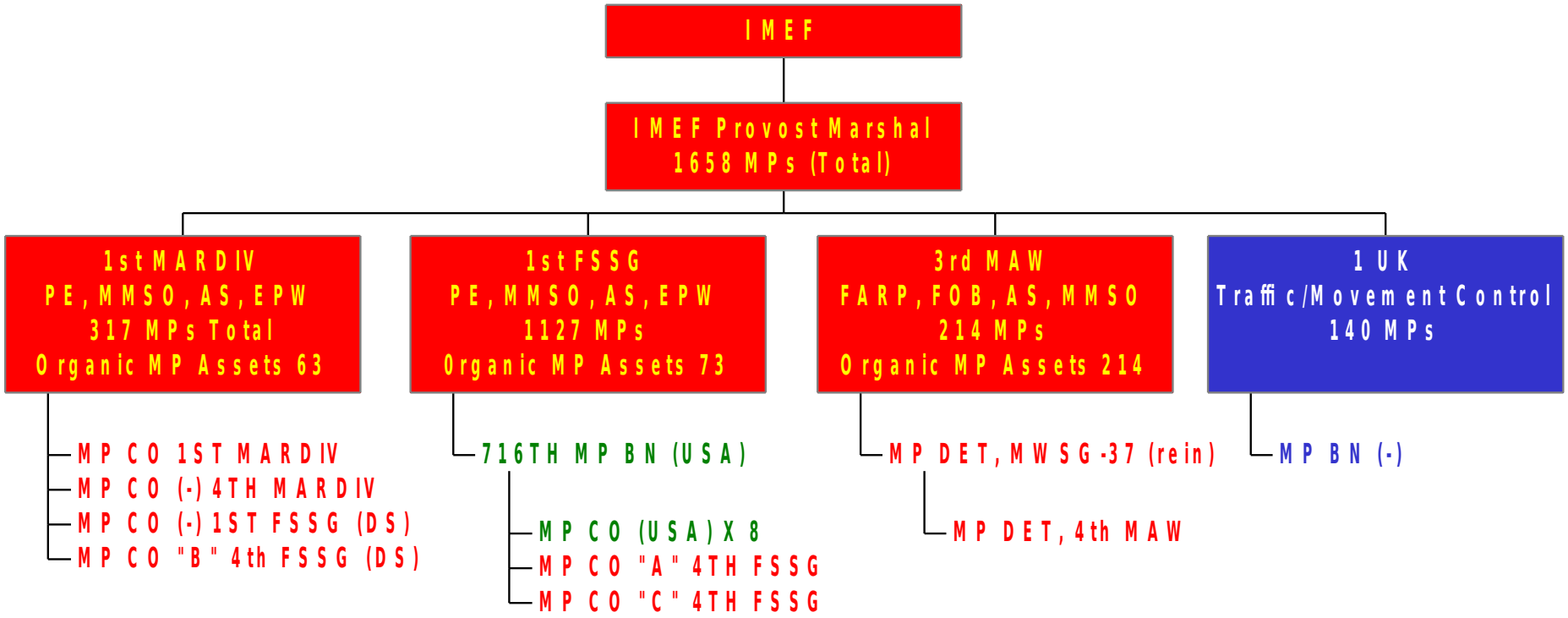
MarCent (LtGen Hailston) Assessment of 2d MPBn during OIF

- **The Reality**
  - **2d MAW request for MP's not sourced prior to deployment**
  - **Global Sourcing of MP's ISO 3d MAW failed**
  - **Employment of Reserve Infantry Companies to cover security force gaps due to lack of MP's (standing interior guard) for both MAW and MLC**

MarCent (LtGen Hailston) Assessment of 2d MPBn during OIF

- **Bottom Line**
  - **There may not be enough MP's to meet the needs of a deployed MEF, depending on the war**
  - **MP Bn command structure works and is critical for operation level support**
  - **MEF Comdr requires the Command and Control that MP Battalion brings to the fight**

MP Support to I MEF During OIF



MP Support to I MEF During OIF

- **1st FSSG**
  - **716th MP Bn in GS of I MEF**
  - **EPW, Maneuver & Mobility Support (MMSO), Area Security (AS)**
- **1st MarDiv**
  - **EPW, MMSO, AS**
  - **DS Companies to Bns in Governates (Phase IV)**
  - **Interior Guard**
- **3d MAW**
  - **FARPs/FOBs Security, MMSO**
  - **Interior Guard**

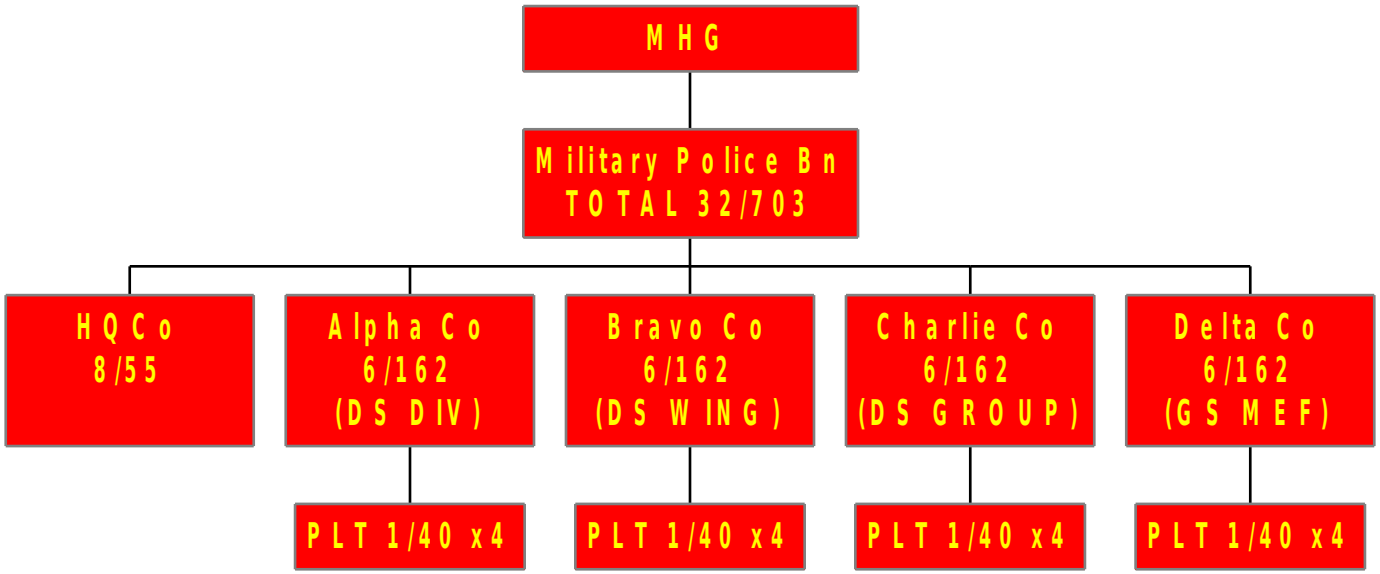
MP Support to I MEF During OIF

- 2d MP Bn (MLC) Support to I MEF
  - Investigative Support
  - RSO&I Convoy Support
  - MWD Support
- NCIS Investigative Support
  - Marine Special Agents

COA Development/Proposal

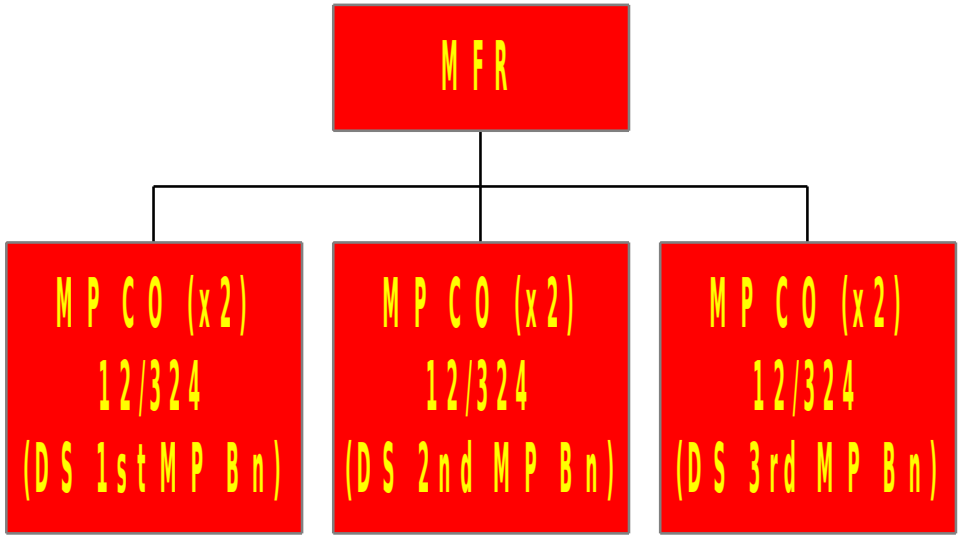
- **Assumptions:**
  - **SE MP Structure Increase (1450)**
  - **Current MPBn deficit will be "flushed out"**
    - **8/86: I & II MEF (4/43 x 2)**
    - **11/190: III MEF**
  - **MPBn will reside in the MHG?**
  - **MFR will require restructuring**

COA #1



Total: 96/2109

COA #1 (cont)



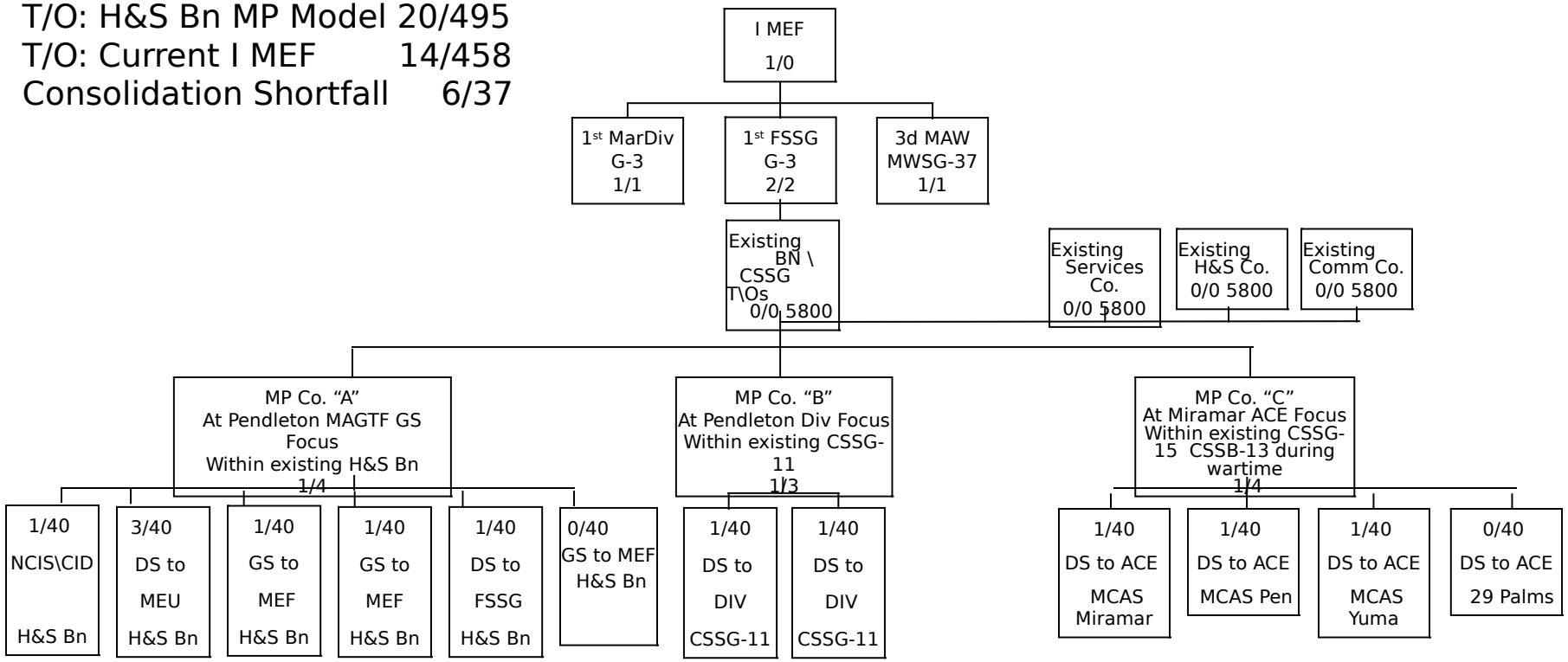
Total: 36/972

COA #1 SUMMARY

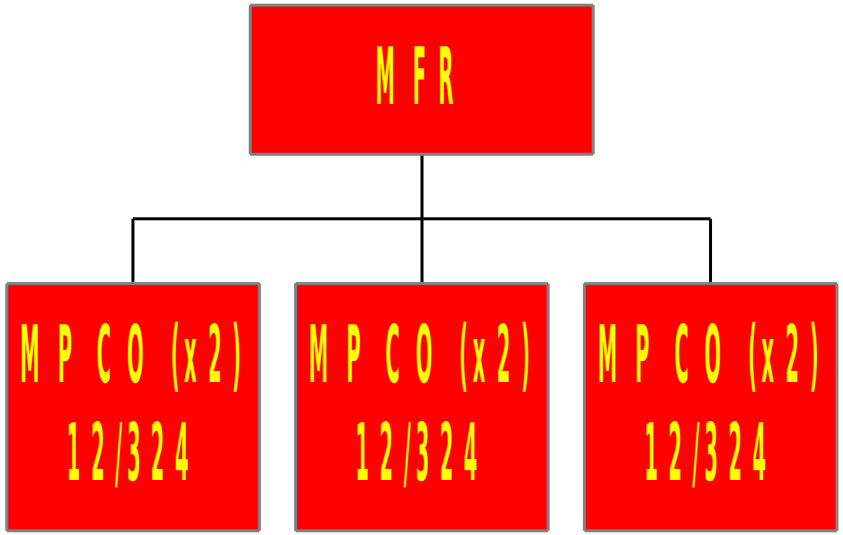
- **A DS Company of 6/162 available to support each MSC**
- **6 MFR MP Cos "married up" with AD MP Bns in DS**
- **Total cost:**
  - **I & II MEF: 8/86 (4/43 x 2) + 12/324 = 20/410**
  - **III MEF: 17/352**
  - **MFR: 7/129 (Based on approx 29/843 current structure)**
  - **Total shortfalls: 37/762 AD**
    7/129 MFR
  - **Grand Total: 44/891**

COA #2 (cont)

T/O: 2nd MP Bn Model 21/543
T/O: H&S Bn MP Model 20/495
T/O: Current I MEF 14/458
Consolidation Shortfall 6/37

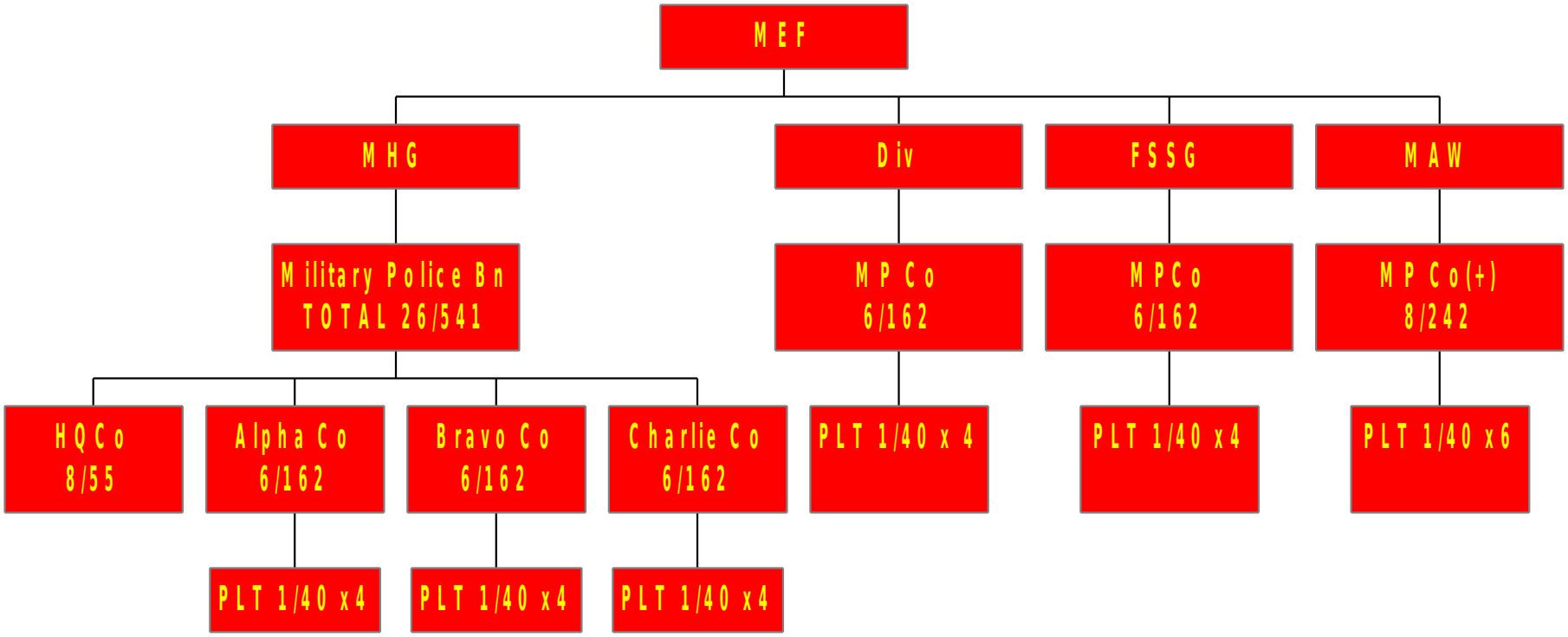


COA #2
(6 MP Co. GS to USMC)



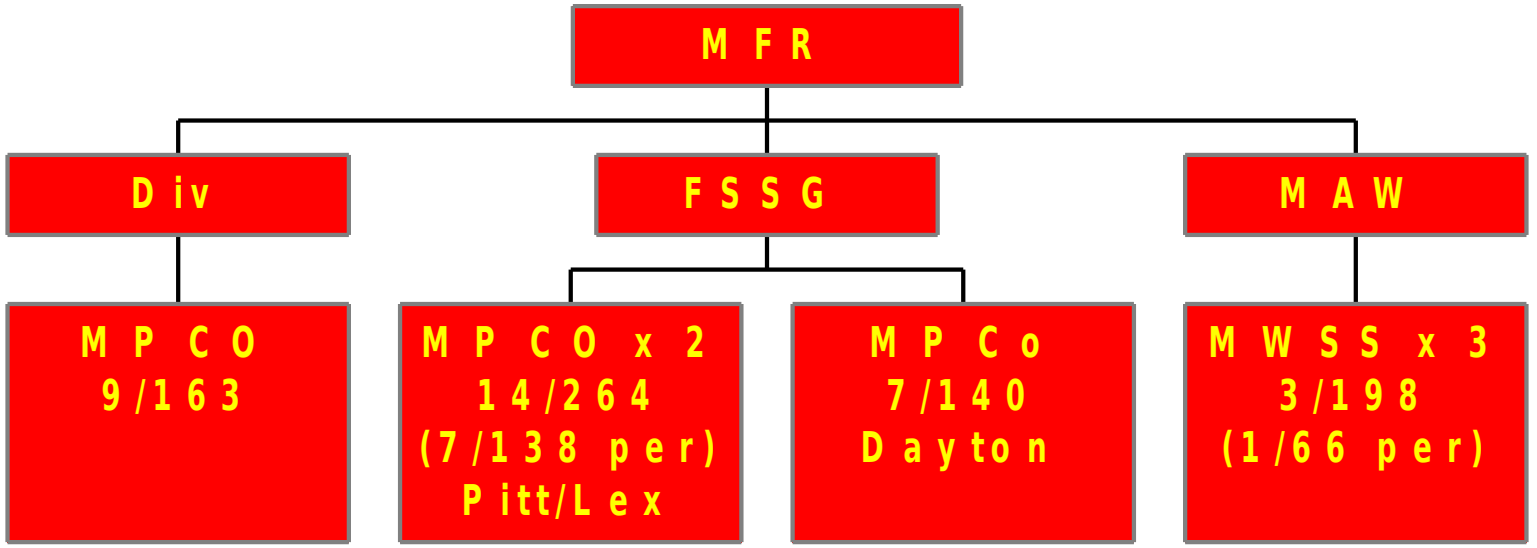
Total: 36/972

COA #3



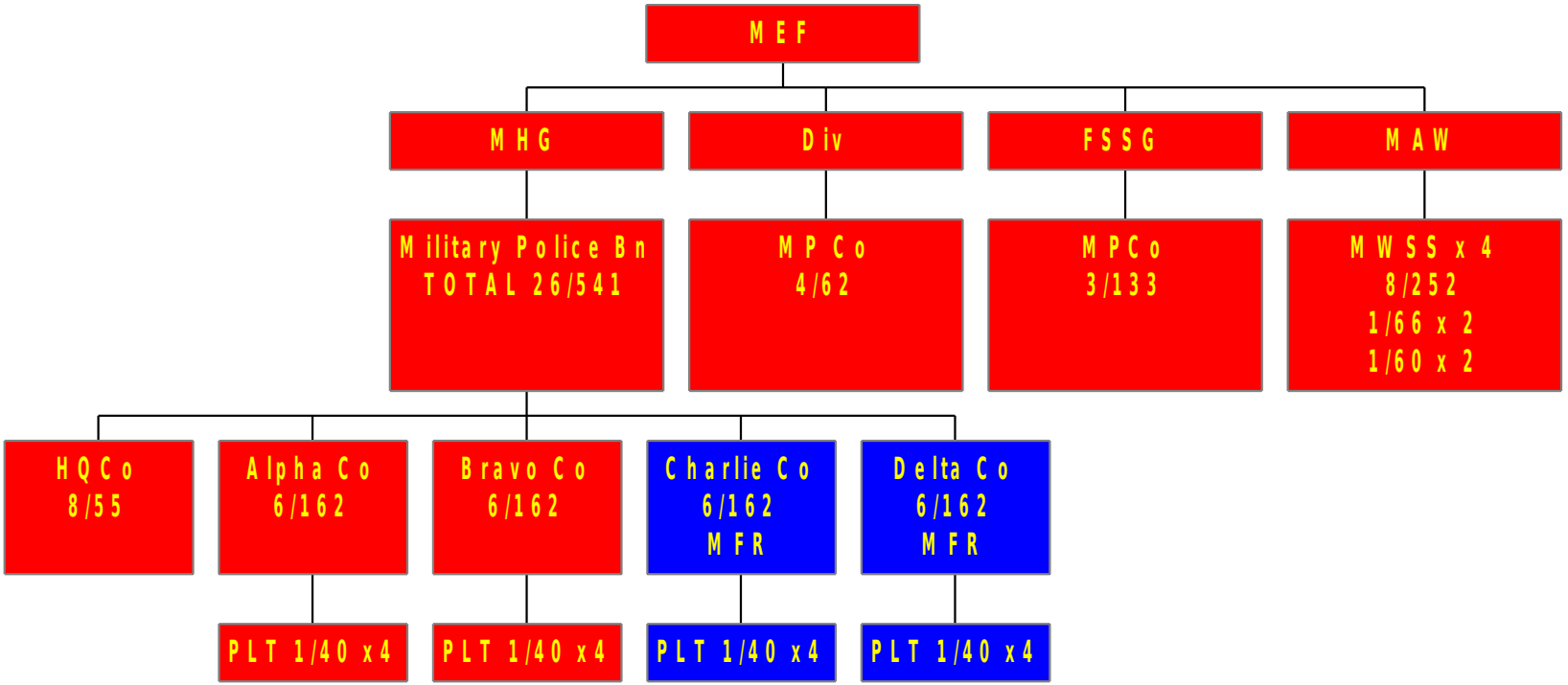
Total: 138/3321 (46/1107 per MEF)

COA #3
(Status Quo GS USMC)



Total: 33/765

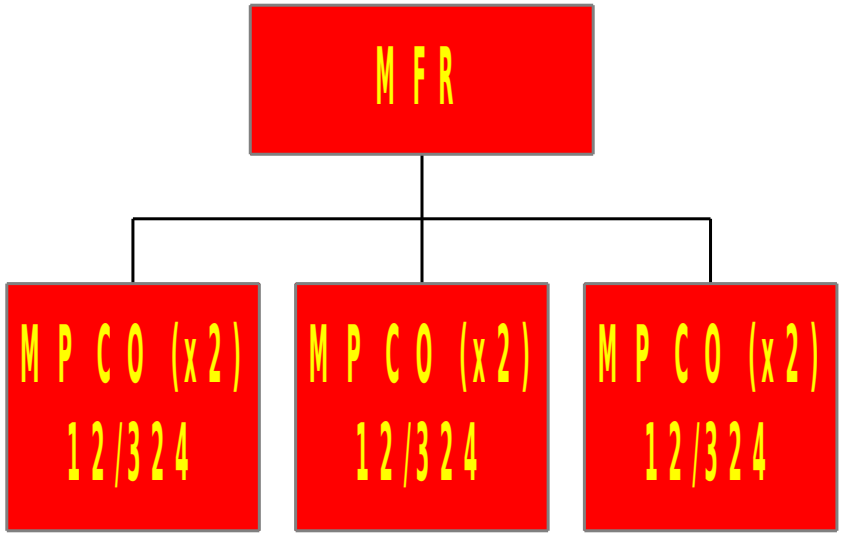
COA #4 (Status Quo + MPBn)



Total: 134/3324

93/2300 (I&II MEF) 41/1024 (III MEF)

COA #4
(6 MP Co. GS to USMC)



Total: 36/972